



## **Forward Decisions List**

The Forward Decision List outlines the Cabinet's upcoming decisions over the next few months. It specifies which decisions are considered significant and indicates those that may lead to portions of the meeting being conducted in private. In addition, the list highlights the responsible Lead Officer and Portfolio Holder.

This document will be updated and republished on the Council's website each month. Any queries relating to the Forward Decision List should be forwarded to Democratic Services: [Democratic.Services@West-Norfolk.gov.uk](mailto:Democratic.Services@West-Norfolk.gov.uk)

## **What is a Key Decision?**

*Key decisions are defined as an executive decision which is likely:*

- (a) To result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or (significant relates to £500,000 or more)*
- (b) To be significant in terms of its effect on communities living or working in the area comprising two or more wards and electoral divisions in the Council's areas. (significant relates to one third of the population in a ward).*

*The key decision and non-key decision process is only for decisions made by the Executive, i.e. not those made at Planning, Council, Licensing etc. When assessing whether or not a decision is a key decision the decision maker must consider all the circumstances of the case. However, a decision which results in a significant amount spent or saved will generally be considered to be a key decision.*

## **Why might a decision be made in private?**

Members of the public may be excluded from a meeting or information if the nature of the business to be discussed is likely to involve the disclosure of exempt information such as details that could identify an individual or pertain to the financial or commercial interests of a person or organisation. Such information should only be made exempt, if it is in the public interest to do so under Schedule 12A of the Local Government Act 1972.



### **Cabinet Members:**

Councillor Alistair Beales: Leader  
Councillor Simon Ring: Deputy Leader and Portfolio Holder for Business  
Councillor Jim Moriarty: Portfolio Holder for Planning and Licensing  
Councillor Sandra Squire: Portfolio Holder for Environmental and Coastal  
Councillor Michale de Whalley: Portfolio Holder for Climate Change and Biodiversity  
Councillor Chris Morely: Portfolio Holder for Finance  
Councillor Jo Rust: Portfolio Holder for People and Communities  
Councillor Sue Lintern: Portfolio Holder for Culture and Events

Cabinet Members can be contacted directly and their contact details can be found via our website: [Committee details - Cabinet](#)

### **Senior Management**

Kate Blakemore: Chief Executive  
Michelle Drewery: Deputy Chief Executive and Section 151 Officer  
Emma Kavanagh: Chief Operating Officer  
Emma Hodds: Chief of Staff and Monitoring Officer  
Siobhan Cleeve: Interim Assistant Director Leisure and Culture  
Stuart Ashworth: Assistant Director Environment and Planning  
Liz MacDonald: Assistant Director Property & Projects  
Martin Chisholm: Assistant Director Operations & Commercial  
Duncan Hall: Assistant Director Regeneration, Housing & Place  
Carl Holland: Assistant Director for Finance and Deputy Section 151 Officer  
Honor Howell: Strategic Lead to the Chief Executive and Leader  
Paul Lowes: Assistant Director Corporate Services  
Mark Whitmore: Assistant Director, Health, Wellbeing and Public Protection

Members of the Senior Management team can be contacted directly via [esteam@west-norfolk.gov.uk](mailto:esteam@west-norfolk.gov.uk)



<b>JUNE 2026</b>						
<b>Date of meeting</b>	<b>Report title</b>	<b>Key or Non-Key Decision</b>	<b>Decision Maker</b>	<b>Cabinet Member/Portfolio</b>	<b>Lead Officer</b>	<b>Open or Exempt</b>
09 June 2026	King's Lynn and West Norfolk new Local Plan - Governance arrangements for the plan-making process	Key	Cabinet	Cabinet Member for Planning and Licensing	Assistant Director, Environment and Planning (Stuart Ashworth)	Open
09 June 2026	Appointment to Cabinet Sub Committees and Task Groups for 2026 - 2027	Non	Cabinet	Leader of the Council	Chief of Staff and Monitoring Officer (Emma Hodds)	Open
09 June 2026	West Norfolk Economic Strategy and Action Plan	Non	Cabinet	Deputy Leader and Cabinet Member for Business	Assistant Director, Regeneration, Housing & Place (Duncan Hall)	Open
09 June 2026	EXEMPT - Disposal of Land at Hunstanton	Key	Cabinet	Deputy Leader and Cabinet Member for Business	Assistant Director, Property (Liz MacDonald)	Fully exempt 3 Information relating to the financial or business affairs of any particular person (including



						the authority holding that information)
09 June 2026	Data Protection Policy	Non	Cabinet	Leader of the Council	Chief of Staff and Monitoring Officer (Emma Hodds)	Open
09 June 2026 25 June 2026	Health and Safety Policy and Statement of Intent	Non	Cabinet Council	Cabinet Member for People and Communities	Assistant Director, Health, Wellbeing and Public Protection (Mark Whitmore)	Open

## JULY 2026

Date of meeting	Report title	Key or Non-Key Decision	Decision Maker	Cabinet Member/Portfolio	Lead Officer	Open or Exempt
14 July 2026	Local Plan Scoping (Regulations 29) - Consultation Materials	Key	Cabinet	Cabinet Member for Planning and Licensing	Assistant Director, Environment and Planning (Stuart Ashworth)	Open
14 July 2026	Full Year Performance Management Report 2025 - 2026	Non	Cabinet	Leader of the Council	Chief of Staff and Monitoring Officer (Emma Hodds)	Open
14 July 2026	Building Safety Levy - Proposed	Non	Cabinet	Cabinet Member for Planning and Licensing	Assistant Director, Environment and	Open



	administration by CNC Building Control				Planning (Stuart Ashworth)	
14 July 2026	CIL Strategic Project Funding	Key	Cabinet	Cabinet Member for Planning and Licensing	Assistant Director, Environment and Planning (Stuart Ashworth)	Open
14 July 2026 29 July 2026	Lynnsport Proposals	Key	Cabinet Council	Deputy Leader and Cabinet Member for Business	Strategic Advisor to the CEO and Leader (Honor Howell)	Open
14 July 2026	Revenue Outturn 2025 -2026	Non	Cabinet	Cabinet Member for Finance	Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)	Open
14 July 2026	Capital Outturn 2025 - 2026	Non	Cabinet	Cabinet Member for Finance	Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)	Open
<b>SEPTEMBER 2026</b>						
<b>Date of meeting</b>	<b>Report title</b>	<b>Key or Non-Key Decision</b>	<b>Decision Maker</b>	<b>Cabinet Member/Portfolio</b>	<b>Lead Officer</b>	<b>Open or Exempt</b>
08 September 2026	Business Improvement District - Business Plan	Key	Cabinet	Deputy Leader and Cabinet Member for Business	Assistant Director, Regeneration, Housing & Place (Duncan Hall)	Open



08 September 2026 24 September 2026	National Planning Scheme of Delegation	Non	Cabinet Council	Cabinet Member for Planning and Licensing	Assistant Director, Environment and Planning (Stuart Ashworth)	Open
08 September 2026 24 September 2026	King's Lynn Conservation Area Appraisal and Management Plan	Non	Cabinet Council	Cabinet Member for Planning and Licensing	Assistant Director, Environment and Planning (Stuart Ashworth)	Open
08 September 2026 24 September 2026	Introduction of a surcharge for invalid planning applications	Non	Cabinet Council	Cabinet Member for Planning and Licensing	Assistant Director, Environment and Planning (Stuart Ashworth)	Open
<b>OCTOBER 2026</b>						
<b>Date of meeting</b>	<b>Report title</b>	<b>Key or Non-Key Decision</b>	<b>Decision Maker</b>	<b>Cabinet Member/Portfolio</b>	<b>Lead Officer</b>	<b>Open or Exempt</b>
13 October 2026 29 October 2026	King's Lynn Masterplan and Parking Strategy	Key	Cabinet Council	Deputy Leader and Cabinet Member for Business	Assistant Director, Regeneration, Housing & Place (Duncan Hall)	Open
13 October 2026 29 October 2026	Hunstanton Masterplan and Parking Strategy	Key	Cabinet Council	Deputy Leader and Cabinet Member for Business	Assistant Director, Regeneration, Housing & Place (Duncan Hall)	Open



13 October 2026	Council Tax Support Scheme	Key	Cabinet	Cabinet Member for Finance	Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)	Open
29 October 2026			Council			
<b>NOVEMBER 2026</b>						
Date of meeting	Report title	Key or Non-Key Decision	Decision Maker	Cabinet Member/Portfolio	Lead Officer	Open or Exempt
17 November 2026	Budget Monitoring Quarter 2	Non	Cabinet	Cabinet Member for Finance	Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)	Open
<b>JANUARY 2027</b>						
Date of meeting	Report title	Key or Non-Key Decision	Decision Maker	Cabinet Member/Portfolio	Lead Officer	Open or Exempt
<b>FEBRUARY 2027</b>						
Date of meeting	Report title	Key or Non-Key Decision	Decision Maker	Cabinet Member/Portfolio	Lead Officer	Open or Exempt



03 February 2027	Budget Monitoring Quarter 3	Non	Cabinet	Cabinet Member for Finance	Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)	Open
03 February 2027 25 February 2027	Medium Term Financial Strategy 2026-2031	Key	Cabinet Council	Cabinet Member for Finance	Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)	
03 February 2027 25 February 2027	Capital Programme 2026-2030	Key	Cabinet Council,	Cabinet Member for Finance	Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)	Open
03 February 2027 25 February 2027	Treasury Management Strategy	Key	Cabinet Council	Cabinet Member for Finance	Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)	
03 February 2027 25 February 2027	Capital Strategy	Key	Cabinet Council	Cabinet Member for Finance	Assistant Director, Finance and Deputy Section 151 Officer (Carl Holland)	Open
<b>TO BE SCHEDULED</b>						
Date of meeting	Report title	Key or Non-Key Decision	Decision Maker	Cabinet Member/Portfolio	Lead Officer	Open or Exempt
	Overnight Campervan	Non	Cabinet	Leader of the Council	Assistant Director, Operations &	Open

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	Parking in Hunstanton				Commercial (Martin Chisholm)	
	Empty Homes Strategy Review	Key	Council	Cabinet Member for People and Communities	Assistant Director, Health, Wellbeing and Public Protection (Mark Whitmore)	Open
	King's Lynn Town Football Club	Non	Cabinet	Deputy Leader and Cabinet Member for Business	Assistant Director, Property (Liz MacDonald)	Fully exempt 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information)
	Housing Assurance Strategy	Non	Council	Cabinet Member for People and Communities	Assistant Director, Health, Wellbeing and Public Protection (Mark Whitmore)	Open
	Domestic Abuse Tenants/Residents Policy and Domestic Abuse Intersectionality Policy	Non	Council	Cabinet Member for People and Communities	Assistant Director, Regeneration, Housing & Place (Duncan Hall)	Open
	IT Hardware Refresh	Key	Cabinet	Cabinet Member for Finance	Assistant Director, Corporate Services (Paul Lowes)	Fully exempt

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	Local Government Reorganisation Consultation Response	Key	Council	Leader of the Council	Chief Executive (Kate Blakemore)	Open
	Heacham Beach Huts	Key	Cabinet	Deputy Leader and Cabinet Member for Business	Assistant Director, Property (Liz MacDonald)	Part exempt 3 Information relating to the financial or business affairs of any particular person (including the authority holding that information)